

2026/2027

umhlabuyalingana
Municipality



IDP/BUDGET/ SDF AND OPMS
PROCESS PLAN

UMHLABUYALIGANA MUNICIPALITY: IDP, BUDGET AND PMS PROCESS PLAN

SECTION 1:

(a) INTRODUCTION

Integrated Development Planning Process:

The Integrated Development Planning process is a continuous cycle of planning, implementation, formulation and review. All municipalities are expected to formulate their Integrated Development Plans (IDP) for every five years and these IDPs are then reviewed annually (financial year).

In November 2021 elections, the municipality was engaged in a new 5-year IDP cycle. After these elections a new IDP was developed, and it will come to an end in year 2026/2027. IDP implementation programme is monitored to identify if the organizational objectives, Key Performance Indicators and Targets are being achieved. Monitoring also involves gathering of information on changing circumstances in different situations such as:

- Baseline data and demographics,
- New policy legislation,
- Corporate development,
- Sector departments,
- New investments opportunities,
- Sector development plans,
- Changes in the existing situation due to unexpected events such as natural disasters,
- Input from stakeholder organizations and constituencies,
- Budget information in compliance with mSCOA from other spheres of government as well as municipal budget review process,
- More or improved in-depth information about new developments and trends.

The Municipal Systems Act requires that each municipality, before the drafting of the IDP, prepare a process plan indicating:

- Roles and Responsibilities and responsible persons
- A description of the organizational arrangements to be established including the terms of reference,

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- An action programme with activities and horizontal alignment, binding legislation and planning requirements and the cost estimates for the whole review process,
- Mechanisms and procedures for public participation.

(b) LEGISLATIVE REQUIREMENTS FOR IDP REVIEW

The preparation of an IDP Process Plan is referred to in Chapter 5, Section 28 of the Municipal Systems Act, 32 of 2000 as follows:

(1) Each municipal council, within a prescribed period after the start of its elected term, must adopt a process set out in writing to guide the planning, drafting and adoption and review of its integrated development plan.

(2) The municipality must through appropriate mechanisms, processes and procedures established in terms of Chapter 4, consult the local community before adopting the process

(3) A municipality must give notice to the local community of particulars of the process.

In order to ensure certain minimum quality standards of the IDP process, and a proper coordination between and within spheres of government, the preparation of the Process Plan has been regulated in the MSA. The preparation of a Process Plan, which is in essence the IDP Review Process set in writing, requires adoption by Council. This plan must include the following:

- A programme specifying the time frames for the different planning steps.
- Appropriate mechanisms, processes and procedures for consultation and participation of local communities, organs of state, traditional authorities, and other role players in the IDP drafting process.
- An indication of the organisational arrangements for the IDP process.
- Binding plans and planning requirements, i.e. policy and legislation; and Mechanisms and procedures for vertical and horizontal alignment.

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BUDGET PREPARATION

Interms of the Municipal Finance Management Act. Act 56 of 2003
Section 21(1)(b)

The mayor of a municipality must at least 10 months before the start of the budget year, table in the municipal council a time schedule outlining key deadlines for -

- (i) The preparation, tabling and approval of the annual budget;
- (ii) The annual review of –
 - (aa) The integrated development plan in terms of section 34 of the Municipal Systems Act; and
 - (bb) The budget related policies,
- (iii) The tabling and adoption of any amendments to the integrated development plan and the budget related policies; and
- (iv) Any consultative processes forming part of the processes referred to in subparagraph (i), (ii) and (iii).

© KEY ELEMENTS TO BE ADDRESSED DURING THE REVIEW PROCESS

Umhlabyalingana Municipality will for the 2025/2026 IDP review address amongst other issues the following.

- MEC panel comments for 2025/2026 IDP
- New council priorities
- Outcome based approach (cabinet Lekgotla Resolutions, District Lekgotla Resolutions, OPMS, State of the Nation Address, State of the Province Address, PGDS and PDP, Outcome 9, MTAS, COP17
- The Sukumasakhe/War on Poverty and War Rooms
- The Updating of the SDF and
- Ensure that the IDP is Aligned to the SDF

MSCOA Compliance

The Minister of Finance has, in terms of section 168 of the Local Government: Municipal Finance Management Act, 2003 (Act No.56 of 2003), and acting with the concurrence of the Minister of Cooperative Governance and Traditional Affairs gazetted the Municipal Regulations

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on Standard Chart of Accounts (mSCOA) into effect on 22 April 2014. Municipal SCOA provides a uniform and standardised financial transaction classification framework. Essentially this means that mSCOA prescribes the method (the how) and format (the look) that municipalities and their entities should use to record and classify all expenditure (capital and operating), revenue, assets and liabilities, policy outcomes and legislative reporting. This is done at transactional level and ensures that a municipality and its entities have minimum business processes in place. This will result in an improved understanding of the role of local government in the broader national policy framework and linkage to other government functions.

The Regulations apply to all municipalities and municipal entities and indicate its applicability and relevance to each specific municipal environment while accommodating organisational uniqueness and structural differences. The Regulation provided for a three year preparation and readiness window and all 257 municipalities must be compliant to the mSCOA classification framework which was set for 1 July 2017.

Chapter 6 of the MFMA tasks the Municipal Manager of the municipality with managing the financial administration of the municipality. Since mSCOA is a municipal business reform, the Municipal Manager has the overall responsibility to manage the successful implementation of the mSCOA project within the municipality, to ensure the municipality is able to capture all transactions (at posting level) in accordance with mSCOA within its respective financial applications (systems) by 1 July 2017 going forward.

Currently, there are 16 circulars issued by the National Treasury to guide municipalities in implementing Mscoa and to ensure that all municipalities are fully compliant with Mscoa regulations.

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MSCOA TERMS OF REFERENCE

The mSCOA Steering Committee of the municipality should be multi-disciplinary and include members of top management, including the following functions and skills:

- Finance and Budgeting
- Management
- Risk management;
- Engineering; Technical and Planning
- Information technology
- Human resources.
- Community
- Local Economic Development

Representatives, at the appropriate senior level, of all departments should also be represented on the Steering Committee, which should be chaired by the Municipal Manager or a Project Sponsor, duly assigned the role in writing. Committee members should be assigned in writing to the Steering Committee and their performance agreements amended to accommodate these responsibilities.

The responsibilities of the MSCOA Project Steering Committee are as follows:

- To establish sufficient and proper governance framework/environment in accordance with delegated responsibilities in order to ensure successful implementation of the project
- Monitor successful implementation of the Project
- Foster collaboration between the municipality, service providers, National/Provincial Treasury and other key stakeholders

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Composition of the MSCOA Steering Committee:

The mSCOA Steering Committee appointed by Accounting Officer

Chairperson	The Accounting Officer
Secretariat	Ms Z Z Khumalo
Members	
Chief Financial Officer	Mrs NP Mkhabela
Director Community Services	Mr WS Nhlenyama
Director Corporate Services	Mr CR Khumalo
Director Technical Services	Mr DI Tembe
Deputy Director Corporate Services	Mr TS Mkhabela
Deputy Director Technical Services	Mr SN Zikhali
Deputy Director Community Services	Mrs NF Mngomezulu
Deputy Chief Financial Officer	Miss SB Mhlongo
Risk and Compliance Manager	Mrs TP Nhlenyama
Internal Audit Manager	Mrs K Zikhali
PMS Manager	Mr NJ Mpontshane
IDP Manager	Mr NM Mthembu
Strategic Manager	Mr MS Mnguni
Manager in the office of the Mayor/ Communication	Mr MX Dludla
Fleet Manager	Mr SN Bhengu
Human Resource Manager	Miss L Sithole
SCM Manager	Mr NM Mthembu
Budget and Reporting Manager	Mrs FXH Khumalo
Finance Manager	Mr SM Ngubane
LED/Tourism Manager	Mrs N Bukhosini
Technical Manager	Mrs FS Msabala
IT Manager	Mr MS Ngubane
Special Programmes Manager	Mr TD Mlambo
Social Services Manager	Mr SB Zwane
Waste Manager	Mr SM Ntshangase
Public Safety Manager	Mr SL Mahaye
Library Manager	Miss SF Ndlazi
Planning and Development Manager	Miss Z Macingwana

SECTION 2: ORGANISATIONAL ARRANGEMENTS

2. The IDP Manager:

- **Functions of the IDP Manager**
- Responsible for the participation of the IDP Process Plan

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- Responsible for the day to day management of the IDP review process and the allocation of resources, time, people, thereby ensuring:
- Involvement of all different role-players, especially councillors and officials.
- The allocation of the roles to officials,
- Conditions for participation are conducive,
- That the time-frames are adhered to,
- That the participatory, strategic, implementation oriented and sector planning requirements are complied with,
- That information is gathered, collated and evaluated and properly documented,
- That the information obtained receives attention during the IDP process,
- That the review process is horizontally and vertically aligned and complies with national and provincial requirements,

2. The IDP/Budget Steering Committee

The IDP/Budget Steering Committee must be established during the IDP process and it must continue performing its functions during the IDP review process. It is a technical working group made up of senior officials and relevant officials to support the IDP Manager and budget office and ensure a smooth review process. The Mayor chairs the IDP/ Budget Steering Committee and the secretarial duties performed by the municipal officials of Umhlabuyalingana Municipality.

Terms of Reference for the Umhlabuyalingana IDP/Budget Steering Committee:

- To act as a secretariat for the IDP Representative Forum
- To ensure alignment at a district and local level,
- To support the IDP Manager,
- To support and advise the IDP Representative Forum on technical issues,
- To make content recommendations,
- To prepare facilitate and document meetings,
- To commission relevant and appropriate research studies during the IDP and budget process,
- To consider and comment on the inputs the consultants, study teams, task departments and service providers,
- Processing, summarising and documentation of project outputs,

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Composition of the IDP/BUDGET Steering Committee:

The IDP/Budget Steering Committee is composed of the following:

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Chairperson	The Mayor
Secretariat	Ms Z Z Khumalo
Members	
Municipal Manager	Mr NPE Myeni
Director Technical Services	Mr DI Tembe
Chief Financial Officer	Mrs NP Mkhabela
Director Community Services	Mr WS Nhlenyama
Director Corporate Services	Mr CR Khumalo
IDP Manager	Mr NM Mthembu
Strategic Manager	Mr MS Mnguni
Risk and Compliance Manager	Mrs TP Nhlenyama
Internal Auditor Manager	Mrs K Zikhali
Deputy Director Corporate Services	Mr TS Mkhabela
Deputy Chief Financial Officer	Miss SB Mhlongo
Fleet Manager	Mr SN Bhengu
Deputy Director Community Services	Mrs NF Mngomezulu
Deputy Director Technical Services	Mr SN Zikhali
LED/Tourism Manager	Mrs N Bukhosini
Human Resources Manager	Miss L Sithole
SCM Manager	Mr NM Mthembu
Budget and Reporting Manager	Mrs FXH Khumalo
Finance Manager	Mr S.M. Ngubane
Waste Manager	Mr SM Ntshangase
Technical Manager	Mrs FS Msabala
IT Manager	Mr MS Ngubane
Planning and Development Manager	Miss Z Macingwana
Special Programmes Manager	Mr TD Mlambo
PMS Manager	Mr NJ Mpontshane
Library Manager	Miss SF Ndlazi
Social Services Manager	Mr SB Zwane
Public Safety Manager	Mr SL Mahaye
Manager in the office of the Mayor/ Communication	Mr MX Dludla

The IDP/Budget Steering Committee has no decision-making powers, but act as an advisory body to the IDP Representative Forum.

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ALLOCATION OF ROLES AND RESPONSIBILITIES

(a) Role-Players

The involvement and participation of the following role-players will be crucial to the accomplishment of a participatory review process:

- All municipal Councillors
- The municipal council
- The Executive Committee
- The IDP Manager
- Municipal Manager
- The IDP/ Budget Steering Committee
- The IDP Representative Forum
- The District IDP Steering Committee
- Organised business structures
- Traditional Councils
- Sector Departments
- Ward Committees
- Municipal Officials
- Neighbouring Provinces
- NGOs and CBOs
- Local Farmers Association
- Organised Farm-workers structures
- Private sector

(b) Internal role players: Roles and Responsibilities

• Umhlabuyalingana Municipal Council

Umhlabuyalingana Municipal Council is responsible for the following:

- Adoption of the IDP Process Plan
- Adoption and approval of the reviewed IDP,
- Amendment of the IDP in accordance with the comments by sector departments and MEC,
- Approval of the various review phases,
- Adoption of the mSCOA Action Plan
- Ensuring that the IDP is linked to the PMS and Municipal Budget

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- **The Executive Committee:**

The Executive Committee has the following responsibilities:

- Recommend to Council the adoption of the IDP Process Plan and reviewed IDP.
- Overall management of the IDP Review process,
- Monitoring the IDP review process

- **The IDP Manager**

The IDP Officer is assigned the following responsibilities:

- Management and Co-ordination of the IDP process
- Ensure that there's vertical and horizontal alignment,
- Management of the consultants,
- Ensuring all stakeholders are informed of the process and their involvement,
- Create a conducive environment for public participation,

- **IDP/Budget Steering Committee**

The IDP Steering Committee is assigned the following responsibilities:

- Ensuring the gathering and collating of information while the IDP implementation is proceeding,
- Support the IDP Manager in the management and co-ordination of the IDP,
- Discussion of input and information for the IDP review,
- Ensuring the monitoring and evaluation of the gathered information,
- Attending to MEC's comments

SECTION3. EXTERNAL ROLE PLAYERS

- **IDP Representative Forum**

The IDP Representative Forum is assigned the following responsibilities:

- Recommend reports for approval/adoption,
- Representing interests of the constituents,
- Present a forum for communication and participation for all stakeholders,
- Monitoring the IDP review process.

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- **Umkhanyakude District Municipality Planning and Development Forum**

The Umkhanyakude District Municipality forms a district-wide Planning and Development Forum for the purpose of alignment with all the local municipalities within the district:

- **Municipal Officials**

The municipal officials are responsible for the implementation of the IDP and in the process gather information on any changes in the circumstances. They have to provide budgetary information and any information on the performance evaluation. They provide technical expertise during the planning process. Municipal Officials also interact with the Ward Councillors and Ward Committees and provide guidance and advice that is crucial during the IDP process.

- **Ward Committees**

The Ward Committees have been established from all the 20 wards in uMhlabyalingana. They are all functional. Ward Based Plans are in place. The Ward Committees have a crucial role of identifying the needs and service delivery gaps in the community and report to the Ward Councillor.

- **Sector Departments**

The Sector Departments have the following responsibilities:

- Assist in the IDP formulation and review process,
- Provide budget information and sector plans,
- Provide data and information,
- Ensure programme and project alignment between the municipality and province,
- Ensure budgetary alignment between provincial programmes and projects and the municipality's IDP.

- **Ward Councillors**

Ward Councillors are an important link between the municipality and the constituents. They are the first to know of any community needs or service delivery gaps. The Councillors will be responsible for forwarding this information to the municipal officials. They are also responsible for organizing community meetings and ensuring maximum participation of residents in the IDP review process.

- **Traditional Councils**

The Traditional Councils will work as a link between the community and Ward Councillors and matters of service delivery and needs

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of the people. Assist in giving information with regard to land rights and possible available areas for future development.

The IDP Representative Forum

This is the structure, which institutionalises and ensures a participatory IDP review process. It represents the interests of the constituents of the municipality in the review process. It is envisaged that all organisations, stakeholders or interest groups are represented in the forum.

Terms of Reference for the IDP Representative Forum:

- To monitor performance and implementation of the IDP
- To ensure alignment takes place at the various levels,
- To represent the interest of the constituents in the IDP process,
- To provide input on new strategies and discuss changes to circumstances,
- To provide a forum and a mechanism for discussion, debate and agreement on development planning and progress on the IDP implementation,
- To ensure communication between all the stakeholders in the IDP process.

Composition of the IDP Representative Forum:

Chairperson: The Mayor

Secretariat : Umhlabuyalingana IDP Steering Committee

Members : All Municipal Councillors
: **The Executive Committee**
: **Councillors and Officials from Umkhanyakude District**
: **Municipal Manager and Municipal Officials**
: **Traditional Leaders within Umhlabuyalingana Municipality**
: **Ward Committees Representatives**
: **Community Development Workers (CDWs)**
: **Parastatals and Service Providers**
: **NGOs and CBOs**
: **Sector Departments**
: **Neighbouring Municipalities**
: **Neighbouring Countries**
: **Farmers Associations**
: **Traditional Healers**
: **Churches**
: **Private sector**

The IDP Representative Forum will meet according to the action programme and as when there is a need.

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SECTION 4: MECHANISMS FOR PUBLIC PARTICIPATION

1. Context of Public Participation

It appears in Chapter 4 of the Municipal Systems Act, Act 32 of 2000 that a municipality must encourage and create conditions for the local community to participate in the affairs of the municipality, including in the preparation and implementation of its Integrated Development Plan. In this context, the municipality has committed to a participatory process of IDP whereby the community will play a meaningful role.

2. Mechanisms for Public Participation

The following mechanisms will be used for participation:

- **Mayoral IDP Road Show**
UMhlabuyalingana Municipality will use mayoral roadshow to enhance public participation
- **Ward IDP Consultative meetings**
The municipality has 20 wards and will engage all 20 wards for meaningful participation in the process.
- **Breakfast meeting**
The municipality will timeously have a breakfast meeting as a measure to maximise participation.
- **IDP Representative Forum**
This forum should represent all stakeholders and be as inclusive as possible and it must meet as the action programme.
- **Media**
Municipal web site, brochures, Local newspapers circulating within the municipal area of jurisdiction will be used to inform on progress and issuing public notices on the IDP and Budget processes. The local/community Radio Stations will also be utilised for publicity purposes.
- **Ward Committees and Community Development Workers**
As formal structures established in terms of the Municipal Structures Act, the Ward Committees and Ward Councillors will be used as a link between the municipality and communities, to obtain information on any other information on progress on the IDP and Budget implementation.

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- **Municipal Notice Boards**

The municipal notice boards, library notice board and traffic station notice board will be used to inform stakeholders of crucial meetings.

- **Community Radio Station**

Another alternative for the maximization of public participation is to use the Community Radio Station (Maputaland Community Radio).

- **Amakhosi Community Gatherings (Izimbizo)**

The municipality will also engage Amakhosi on issues about the IDP through izimbizo.

SECTION 5: MECHANISMS ON ALIGNMENT

1. **Alignment between National and Local Government**

Umhlabuyalingana Municipality will endeavour to align the IDP and Budget review process with relevant national legislation, policies, programmes (CBPWP, NDP, ISRDP, Urban Renewal Programme, etc.) and financial plans (e.g. MTEF, MTEP)

2. **Alignment between Provincial and Local Government**

Alignment between the province and the municipality will occur at the IDP Representative Forum. The process will have to be able to integrate the plans, programmes and budgets of the Provincial Sector Departments into the Municipal IDP this include alignment with PGDS.

3. **Alignment between District and Local Municipality**

Alignment at this level will be co-ordinated at the Umkhanyakude District Municipality's Planners forum. The main function of the Forum is to monitor progress in the various review processes and to ensure alignment between the district and the local municipality in terms of the framework plan.

4. **Alignment at Local Municipal Level**

The Municipal Manager/IDP Manager with the support of the IDP Steering Committee will ensure that all the role-players are performing their duties. Performance in terms of expected roles and responsibilities will be monitored at the Steering Committee

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meetings and corrective measures be taken should there be unsatisfactory performance.

The alignment with other border municipalities i.e. Jozini and The Big Five False Bay should be strengthened.

5. Alignment between Countries

Since Umhlabuyalingana Municipality is located at the South Africa – Mozambique and Swaziland border it is crucial to identify competitive advantages of this positioning of the municipal countries we therefore will take advantage of existing programme like TFCA which is aimed at creating link between these three.

SECTION 6: ACTION PROGRAMME AND TIME FRAMES

The methodology to be followed in the IDP and budget processes is as follows:

Phase 1: - Preparing for IDP/Formulation

Phase 2: - Gathering of Information

Phase 3: - Assessment and Evaluation of Information

Phase 4: - Aligning IDP, Budget, SDF and PMS

Phase 5: - Adoption of IDP

PHASE 1: PREPARATION FOR IDP/ANALYSIS

- Preparation of Process Plan
- Discussing the IDP Process Plan at the Steering Committee
- Adoption of Process Plan by Council
- Submission of Process Plan to Umkhanyakude and Advertising

Time frame: July 2025- September 2025

(02, 09, 16, 23 and 30 July 2025: EXCO Meeting DC27)
(05/07/2025: RMC Meeting)
(24/07/2025: EXCO Meeting)
(30/07/2025: Ordinary Council)
(06, 13, 20 and 27 August 2025: EXCO DC27)
(07/08/2025: DDM Governance Cluster)
(21/08/2025: EXCO Meeting)
(29/08/2025: Special Council Meeting)

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(03,10,17 and 25 September 2025: EXCO DC27)

(22/09/2025: IDP Representative Forum)

(25/09/2025: General Staff Meeting)

(26/09/2025: EXCO Meeting)

(26/09/2025: Council Meeting DC27)

PHASE 2: GATHERING OF INFORMATION

Collection and collation of new information on project implementation and performance targets e.g. Implementation management information about achievement or non-achievement of Objectives, KPIs and Targets and Changes in priority issues.

Any new information generated from internal and external sources e.g. municipal officials, stakeholders, sector departments, service providers etc.

Identify sector plans that needs to be integrated in the plan

Collate information Steering Committee, IDP Representative Forum and Public Participation

UMkhanyakude Planning and Alignment Meeting

Time Frame: October 2025 – December 2025

(01, 08,15,22 and 29 October 2025: EXCO DC27)

(09, 13, 22, 24 October 2025: IDP Review Public Participation Meetings)

(09/10/2025: DDM Governance Cluster)

(23/10/2025: EXCO Meeting)

(30/10/2025: Ordinary Council Meeting)

(05,12,19 and 26 November 2025: EXCO Meeting DC27)

(18/11/2025: RMC Meeting)

(20/11/2025: EXCO Meeting)

(27/11/2025 Employee Wellness Day)

(28/11/2025: IDP Forum Meeting DC27)

(27/11/2025: Council Meeting DC27)

(03,10,17 and 22 December 2025: EXCO Meeting DC27)

(12/12/2025: EXCO Meeting)

PHASE 3: ASSESSMENT AND EVALUATION OF INFORMATION

Prepare a summary document that contains information in terms of its relevance, prepare a report on financial changes due to budget review and MIG allocations

Draft proposed changes and new information sections of the IDP.

IDP Steering Committee and EXCO Meetings publicize the proposed changes to IDP on 21 day inspection

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Time Frame: January 2026 – March 2026

(07,14,21 and 28 January 2026: EXCO Meeting DC27)
(29/01/2026: Council Meeting DC27)
(19 and 20 January 2026: Annual Report Public Participation Meeting)
(22/01/2026: Ordinary EXCO Meeting)
(26/01/2026: Ordinary Council Meeting)
(04,11,18 and 25 February 2026: EXCO DC27)
(05/02/2026: DDM Governance Cluster)
(27/02/2026: Council Meeting DC27)
(04,11, 18 and 25 March 2026: EXCO Meeting DC27)
(05/03/2026: IDP Representative Forum)
(13/03/2026: IDP Steering Committee Meeting)
(24/03/2026: General Staff Meeting)
(25/03/2026: Ordinary EXCO Meeting)
(26/03/2026: Council Meeting DC27)
(30/03/2026: Special Council Meeting)

PHASE 4: IDP, Budget, SDF and PMS alignment

Incorporate comments from all stakeholders
Incorporate completed sector plans
Draft IDP
Distribute IDP to Councilors and Officials for comments
Conduct IDP Steering Committee and IDP Representative Forum meeting.
Submission of Draft IDP to Province for assessment

April 2026 – June 2026

(08,15,22 and 29 April 2026: EXCO Meeting DC27)
(03, 07, 09 and 10 April 2026: IDP/Budget Public Participation Meetings DC27)
(09/04/2026: DDM Governance Cluster)
(20, 22 and 24 April 2026: IDP/Budget Public Participation Meeting)
(23/04/2026: EXCO Meeting)
(30/04/2026: Ordinary Council Meeting)
(30/04/2026: Council Meeting DC27)
(06/05/2026: IDP Representative Forum)
(06,13, 20 and 27 May 2026: EXCO Meeting DC27)
(28/05/2026: Council Meeting DC27)
(21/05/2026: EXCO Meeting)
(22/05/2026: Joint Ward Committee Meeting)
(28/05/2026: Special Council Meeting)
(03, 10, 17 and 24 June 2026: EXCO Meeting DC27)
(05/06/2026: MIDMAF Meeting)
(23/06/2026: RMC Meeting)

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(25/06/2026: EXCO Meeting)
(26/06/2026: General Staff Meeting
(26/06/2026: Council Meeting DC27)

PHASE 5: APPROVAL OF THE FINAL IDP

Submission of the IDP to the IDP Steering Committee and Representative Forum. Public comments Approval by the Executive Committee, Adoption by Council, Submission of Final IDP to both Province and uMkhanyakude.

Important dates

EVENT	DATE	TIME	VENUE
DC27 EXCO MEETING	02/07/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	09/07/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	16/07/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	23/07/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	30/07/2025	TBC	MUNICIPAL CHAMBER
RMC MEETING	05/07/2025	TBC	MUNICIPAL CHAMBER
EXCO MEETING	24/07/2025	TBC	MUNICIPAL CHAMBER
ORDINARY COUNCIL MEETING	30/07/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	06/08/2025	TBC	MUNICIPAL CHAMBER
BSC MEETING	08/08/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	13/08/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	20/08/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	27/08/2025	TBC	MUNICIPAL CHAMBER
DDM GOVERNANCE CLUSTER	07/08/2025	TBC	TBC
EXCO MEETING	21/08/2025	TBC	MUNICIPAL CHAMBER
SPECIAL COUNCIL MEETING	29/08/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	03/09/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	10/09/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	17/09/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	25/09/2025	TBC	MUNICIPAL CHAMBER
MSCOA IMPLEMENTATION MEETING	04/09/2025	TBC	MUNICIPAL CHAMBER
IDP REPRESENTATIVE FORUM	22/09/2025	TBC	MUNICIPAL CHAMBER
GENERAL STAFF MEETING	25/09/2025	TBC	MUNICIPAL CHAMBER
EXCO MEETING	26/09/2025	TBC	MUNICIPAL CHAMBER
DC27 COUNCIL MEETING	26/09/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	01/10/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	08/10/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	15/10/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	22/10/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	29/10/2025	TBC	MUNICIPAL CHAMBER

UMHLABUYALIGANA MUNICIPALITY: IDP, BUDGET AND PMS PROCESS PLAN

IDP REVIEW PUBLIC PARTICIPATION	09/10/2025	10H00	CLUSTER 1
IDP REVIEW PUBLIC PARTICIPATION	13/10/2025	10H00	CLUSTER 2
IDPREVIEW PUBLIC PARTICIPATION	22/10/2025	10H00	CLUSTER 3
IDP REVIEW PUBLIC PARTICIPATION	24/10/2025	10H00	CLUSTER 4
DDM GOVERNANCE CLUSTER	09/10/2025	TBC	TBC
EXCO MEETING	23/10/2025	TBC	MUNICIPAL CHAMBER
ORDINARY COUNCIL MEETING	30/10/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	05/11/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	12/11/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	19/11/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	26/11/2025	TBC	MUNICIPAL CHAMBER
RMC MEETING	18/11/2025	TBC	MUNICIPAL CHAMBER
EXCO MEETING	20/10/2025	TBC	MUNICIPAL CHAMBER
EMPLOYEE WELLNESS DAY	27/11/2025	TBC	TBC
MSCOA IMPLEMENTATION MEETING	26/11/2025	TBC	MUNICIPAL BOARDROOM
DC27 COUNCIL MEETING	27/11/2025		MUNICIPAL CHAMBER
DC27 IDP REPRESENTATIVE FORUM	28/11/2025	TBC	TBC
DC27 EXCO MEETING	03/12/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	10/12/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	17/12/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	22/12/2025	TBC	MUNICIPAL CHAMBER
BSC MEETING	04/12/2025	TBC	MUNICIPAL CHAMBER
EXCO MEETING	12/12/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	07/01/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	14/01/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	21/01/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	28/01/2025	TBC	MUNICIPAL CHAMBER
ANNUAL REPORT PUBLIC PARTICIPATION	19/01/2026	TBC	TBC
ANNUAL REPORT PUBLIC PARTICIPATION	20/01/2026	TBC	TBC
EXCO MEETING	22/01/2026	TBC	MUNICIPAL CHAMBER
ORDINARY COUNCIL MEETING	26/01/2026	TBC	MUNICIPAL CHAMBER
DC27 COUNCIL MEETING	29/01/2025	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	04/02/2026	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	11/02/2026	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	18/02/2026	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	25/02/2026	TBC	MUNICIPAL CHAMBER
DDM GORVERNANCE CLUSTER	05/02/2026	TBC	TBC
BSC MEETING	04/02/2026	TBC	MUNICIPAL CHAMBER
MSCOA IMPLEMENTATION MEETING	05/02/2026	TBC	MUNICIPAL BOARDROOM
EXCO MEETING	19/02/2026	TBC	MUNICIPAL CHAMBER
SPECIAL COUNCIL MEETING	26/02/2026	TBC	MUNICIPAL CHAMBER
DC27 COUNCIL MEETING	27/02/2026	TBC	MUNICIPAL CHAMBER
BSC MEETING	04/03/2026	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	04/03/2026	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	11/03/2026	TBC	MUNICIPAL CHAMBER

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DC27 EXCO MEETING	18/03/2026	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	25/03/2026	TBC	MUNICIPAL CHAMBER
IDP REPRESENTATIVE FORUM MEETING	05/03/2026	TBC	MUNICIPAL CHAMBER
IDP STEERING COMMITTEE MEETING	13/03/2026	TBC	MUNICIPAL CHAMBER
GENERAL STAFF MEETING	24/03/2026	TBC	MUNICIPAL CHAMBER
ORDINARY EXCO MEETING	25/03/2026	TBC	MUNICIPAL CHAMBER
DC27 COUNCIL MEETING	26/03/2026	TBC	MUNICIPAL CHAMBER
	30/03/2026	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	08/04/2026	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	15/04/2026	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	22/04/2026	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	29/04/2026	TBC	MUNICIPAL CHAMBER
DC27IDP/BUDGET CONSULTATIVE MEETING	03/04/2026	TBC	TBC
DC27IDP/BUDGET CONSULTATIVE MEETING	07/04/2026	TBC	TBC
DC27IDP/BUDGET CONSULTATIVE MEETING	09/04/2026	TBC	TBC
DC27IDP/BUDGET CONSULTATIVE MEETING	10/04/2026	TBC	TBC
DDM GOVERNANCE CLUSTER	09/04/2026	TBC	TBC
IDP/BUDGET CONSULTATIVE MEETING	20/04/2026	TBC	CLUSTER 1
IDP/BUDGET CONSULTATIVE MEETING	22/04/2026	TBC	CLUSTER 2
IDP/BUDGET CONSULTATIVE MEETING	24/04/2026	TBC	CLUSTER 3
IDP/BUDGET CONSULTATIVE MEETING	27/04/2026	TBC	CLUSTER 4
EXCO MEETING	23/04/2026	TBC	MUNICIPAL CHAMBER
ORDINARY COUNCIL MEETING	30/04/2026	TBC	MUNICIPAL CHAMBER
BSC MEETING	05/05/2026	TBC	MUNICIPAL CHAMBER
IDP REPRESENTATIVE FORUM	06/05/2026	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	06/05/2026	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	13/05/2026	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	20/05/2026	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	27/05/2026	TBC	MUNICIPAL CHAMBER
EXCO MEETING	21/05/2026	TBC	MUNICIPAL CHAMBER
JOINT WARD COMMITTEE MEETING	22/05/2026	TBC	TBC
DC27 COUNCIL MEETING	28/05/2026	TBC	MUNICIPAL CHAMBER
SPECIAL COUNCIL MEETING	28/05/2026	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	03/06/2026	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	10/06/2026	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	17/06/2026	TBC	MUNICIPAL CHAMBER
DC27 EXCO MEETING	24/06/2026	TBC	MUNICIPAL CHAMBER
MIDMAF MEETING	06/06/2026	TBC	MUNICIPAL CHAMBER
RMC MEETING	23/06/2026	TBC	MUNICIPAL CHAMBER
MSCOA IMPLEMENTATION MEETING	24/06/2026	TBC	MUNICIPAL BOARDROOM
EXCO MEETING	25/06/2026	TBC	MUNICIPAL CHAMBER
GENERAL STAFF MEETING	26/06/2026	TBC	MUNICIPAL CHAMBER

UMHLABUYALIGANA MUNICIPALITY: IDP, BUDGET AND PMS PROCESS PLAN

Budget Process 2025-2026

Description	Responsibility	Quarter One		
		July 2025	August 2025	September 2025
STAGE ONE Planning and Strategizing	Mayor and Accounting Officer	<ul style="list-style-type: none"> Commence planning for next three-year budget, reviews of IDP and budget policies and consultation in accordance with budget process co-ordination Review council delegations and budget time schedule for key deadlines 	<ul style="list-style-type: none"> Commence process to review policies Table to council – Budget and IDP process plan Plan programme of internal and public meetings Advertise all Budget and IDP time schedule Determine strategic objectives for service delivery and development including backlogs for next three year budget including reviews of other municipal, provincial and National government sector and strategic plans 	<ul style="list-style-type: none"> Implement Budget and IDP key deadlines Finalise the reviewing of budget related policies Consult on Tariffs, indigent, credit control Consider local, provincial, national issues and previous year's performance Coordinate the seating of Mscoa implementation meeting to discuss the Mscoa issues and way forward for quarter 1

UMHLABUYALIGANA MUNICIPALITY: IDP, BUDGET AND PMS PROCESS PLAN

Quarter Two				
		October 2025	November 2025	December 2025
STAGE TWO Preparation	MAYOR, AO & CFO	<ul style="list-style-type: none"> Commence Preparation of departmental operational plans and service delivery and budget implementation plan aligned to strategic priorities in IDP and inputs from other stakeholders including government and bulk service providers 	<ul style="list-style-type: none"> Commence community and stakeholder consultation process, review inputs, financial models, assess impacts on tariffs and charges and consider funding decisions including borrowings. Adjust estimates based on plans and resources. Coordinate the seating of Mscoa implementation meeting to discuss the Mscoa issues and way forward for quarter 2 	<ul style="list-style-type: none"> Finalise first draft of departmental operational plans and service delivery and budget implementation plan for review against strategic priorities.
Quarter Three				
Description	Responsibility	January 2026	February 2026	March 2026
STAGE THREE Tabling to council	Mayor, AO and CFO	<ul style="list-style-type: none"> Review all aspects of budget including any 	<ul style="list-style-type: none"> Table Adjusted Budget for 2025/2026, to council for 	<ul style="list-style-type: none"> Print and Distribute all budget

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		<p>unforeseen and unavoidable expenditure in light of need for adjustment budget</p> <ul style="list-style-type: none"> Table MID Year performance report, AG Report & Annual report to council Finalise detailed operating and capital budgets in the prescribed format incorporating National and Provincial budget allocations 	<p>approval(Schedule B format)</p> <ul style="list-style-type: none"> Confirm 2025/2026 allocations from NT, PT & district municipality and incorporate allocation to the draft budget Submit Adjusted Budget to NT & PT Engagement meeting with Provincial Treasury to discuss Mid-Year Assessment report Coordinate the seating of Mscoa implementation meeting to discuss the Mscoa issues and way forward for quarter 3 	<p>documents and supporting documents prior to the meeting</p> <ul style="list-style-type: none"> Table to the council the draft annual budget & supporting documents Submit 2025/2026 tabled annual budget to NT,& PT
Quarter Four				
Description	Responsibility	April 2026	May 2026	June 2026
STAGE FOUR Approving and	Mayor, AO and CFO	<ul style="list-style-type: none"> Advertise tabled 	<ul style="list-style-type: none"> Prepare the final budget document 	<ul style="list-style-type: none"> Approve annual budget

UMHLABUYALIGANA MUNICIPALITY: IDP, BUDGET AND PMS PROCESS PLAN

Finalising		<p>annual budget</p> <ul style="list-style-type: none"> • Commence consultation process on annual budget 2025/2026 • Publish ward base information for ward councillors • Conclude consultation process • Revise annual budget after consultation, take into account third quarter report (section 52) 	<p>for final approval by the council</p> <ul style="list-style-type: none"> • Print and distribute the ALL budget documentation including, Draft IDP, SDBIP and performance contracts prior to the meeting at which budget is to be approved • Consider approval of annual budget • Engagement meetings with Provincial Treasury to assess budget processes for 2025/2026. 	<p>by a council resolution, including taxes, tariff, measurable performance objectives, changes in IDP and budget related policies, service delivery agreements and long term contracts</p> <ul style="list-style-type: none"> • Submit approved annual budget to NT & PT • Submit Municipal Banking Details to NT • Advertise the final budget, SDBIP & performance agreements in the municipal website • Coordinate the seating of Mscoa
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				implemen tation meeting to discuss the Mscoa issues and way forward for quarter 4
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IDP/BUDGET PUBLIC PARTICIPATION BUDGET ALLOCATION

uMhlabuyalingana Municipality has identified and clustered its community for the IDP processes into four clusters according to its four traditional councils i.e. Tembe Traditional Authority, Mashabane Traditional Council, Mabasa Traditional Council and Mbila Traditional Council. There is an allocated budget of R730 000 for IDP/ Budget and annual report public consultation and participation meetings. Below is the budget to be used.

ITEM	BUDGET ALLOCATED
IDP/BUDGET AND ANNUAL REPORT PUBLIC CONSULTATIVE AND PARTICIPATION MEETINGS	

SECTION 7

IDP, PMS and Budget Broad Action Plan

1 st Quarter	IDP	OPMS	BUDGET
JULY	IDP implementation (2025/2026) Preparation of the Process Plan and the Framework Plan Submission of the IDP Process Plan for assessment by the DLGTA	4 th quarterly review due (2024/2025)	Commence planning for next three years budget, reviews of IDP and budget policies and consultation in accordance with budget process co – ordination role,

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			<p>review previous year budget evaluation checklist, council delegations and budget time schedule of key deadlines</p> <p>Review delegation and all budget related policies including review tariff, rates, credit control and supply chain management and cash management/ investment policies</p> <p>Establish department budget committees to include portfolio councillors and official and delegation in accordance with delegation policy</p>
AUGUST	<p>IDP Process Plan for 2025/2026 finalized and adopted by the Council</p> <p>IDP Alignment meeting at DC 27</p> <p>District-wide IDP Strategic Planning Workshop</p>	<p>Launch campaign to publish performance</p>	<p>Table in council budget and IDP time table</p> <p>schedule of key deadlines(include timing for development of policies and process of consultation</p> <p>Mayor must established appropriate committees and consultation forums and plan programmes of internal and</p>

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			public meeting, to update community needs analysis and obtain feedback on past years performance Advertise budget and IDP time schedule in terms of budget consultation policy
SEPTEMBER	Implementation of the IDP Process Plan IDP Representative Forum Meeting Commencement of IDP Analysis and Strategies Phase	First quarterly review due	Determination of revenue projections and draft initial allocations to powers and functions and departments for the 2025/2026 financial year. Implementation of budget and IDP time schedule of key deadlines for 2025/2026 financial year

2nd Quarter	IDP	OPMS	BUDGET
OCTOBER	Evaluation of changed circumstances Continuation of development of objectives and strategies Development of sector Plans initiation	Inform the IDP Preparation Process of KPA, objectives and strategies	Next three year budget-commence preparation of departmental operational plans and service delivery and budget implementation plan aligned to strategic priorities in IDP and inputs from

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			other stakeholders including government and bulk service providers(NER) Conclude the first draft and policies for initial council discussion as per MFMA guide
NOVEMBER	Continuation of development of objectives and strategies	Inform the IDP Preparation Process of KPA, objectives and strategies	Next three year budget-commence community and stakeholders consultation process, review inputs, financial models, assess impacts on tariffs and charges and consider funding decisions incl. borrowing, adjust estimates based on plans and resources as per MFMA guide
DECEMBER	Continuation of development of objectives and strategies Completion of Projects Proposals to inform Municipal, Provincial and National budget processes IDP Alignment Meeting convenes	Inform the IDP Preparation Process of KPA, objectives and strategies	Finalize first draft of departmental operational plans and services delivery and budget implementation plan for review against strategic priorities as per MFMA guide

3 rd Quarter	IDP	OPMS	BUDGET
JANUARY	Continuation of Projects Planning	Bi-annual report preparation	Notes the presidents' state of the address for

UMHLABUYALIGANA MUNICIPALITY: IDP, BUDGET AND PMS PROCESS PLAN

	Continuation of Sector Planning		<p>further budget priorities, finalize details operating and capital budget in the prescribed format incorporating national and provincial budget allocation, integrate and align to IDP documentation and draft service delivery and implementation plan, finalize budget policies including tariffs policy As per MFMA guide</p> <p>tabling (Proposed National and Provincial allocations for three years must be made available by 20 January of each year) MFMA s 36</p>
FEBRUARY	IDP	OPMS	BUDGET
			<p>Note national budget for provincial and provincial allocations to municipalities for incorporation into budget Accounting officer must table adjustment budget as per MFMA section 28</p>

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MARCH	<p>Fifth IDP Alignment Meeting</p> <p>convenes at DC27</p> <p>Finalization of draft IDP document</p> <p>Submission of the draft IDP document for assessment by sector departments</p>	Finalization of customer and employee survey	<p>Accounting Officer must receive the notification of any transfers that that will be made to the municipality from other municipalities in each of the next three financial year as per MFMA section 37(2)</p> <p>Table in council the draft annual budget and all supporting document as section 16(2)17 & 87 (3)</p> <p>Make public the tables annual budget and accompanying budget documentation, invite the community to submit representation and submit to the provincial treasury, national treasury and other affected organs of state as MFMA section 22</p>

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4 th Quarter	IDP	OPMS	BUDGET
APRIL	Advertisement of final draft IDP for public comments Assessment of the IDP by sector departments	3 rd quarterly review due	Accounting officer assists the Mayor in revising budget documentation in accordance with consultative processes and taking into account the results from the third quarterly review of the current year Confirm provincial and national allocations

4 th Quarter	IDP	OPMS	BUDGET
MAY	Consideration of gazetted budgets from National and Provincial Government Departments Consideration of inputs following 21 day notice period and assessment by sector departments IDP Representative Meeting convenes Council adoption of IDP document	Service and scorecards targets set for the next financial year Annual strategic targets broken down to quarterly targets	Public hearings on the budget and Council debate Council considers views of the community and other Provincial and National organs of the state and municipalities Accounting Officer assists the Mayor in preparing the final budget documentation for consideration and approval at least 30 days before the start of the budget year

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			taking into account consultative processes and any other new information of material nature Mayor to be provided with an opportunity to respond to submissions during consultation budget amendments for Council consideration Council to consider approval of budget and plans at least 30 days before start of budget year – MFMA s 23, 24, MSA Chapter 4 as amended
JUNE	Submission of Council adopted IDP document to the MEC for noting and comment	Approval of services and strategic scorecard targets Review and conclusion of HOD performance contracts	Council to approve annual budget by resolution, setting taxes and tariffs, approving changes to IDP and budget related policies, approving measurable performance objectives for revenue by source expenditure by vote before start of budget year – MFMA s 213, 24: MSA Chapter 4 as

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			<p>amended Accounting Officer of the Municipality publishes adopted budget and Plans –MFMA s 69; MSA s57 Accounting Officer submits to the Mayor no later than 14 days after approval of the budget a draft of the SDBIP and annual performance agreements required by s 57 (1) (b) of the MSA MFMA s 69; MSA s 57 The Mayor approves the SDBIP within 28 days after approval of the budget and ensures that annual performance contracts are concluded in accordance with s 57 (2) of the MSA. The Mayor submits the approved SDBIP and performance agreements to Council and MEC for Local Government and makes public within 14 days after approval –</p>
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			MFMA s 53; MSA s 38-45, 57 (2) Council finalizes a system of delegations – MFMA s 59, 79, 82; MSA s 59-65
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PROGRESS DIAGRAM AND TIME FRAMES

PHASE / MONTHS	1J	2A	3S	4 O	5N	6D	7J	8F	9 M	10 A	11 M	12 J
PHASE 1												
Preparation of Process Plan												
Advertising and Publicising of Process Plan												
IDP Steering Committee Meeting												
IDP Rep Forum												
Adoption by Council												
PHASE 2												
Collection of relevant information												
Evaluate and assess information												
IDP Steering Committee Meeting												
IDP Representative Forum												
PHASE 3												
Prepare a summary document												
Prepare implementation strategy												
IDP Steering Committee												
PHASE 4												
Incorporate Comments from stakeholders												
Incorporate completed sector plans												
Draft IDP												
IDP Steering Committee Meeting												
IDP Rep Forum												
Prioritise Projects												

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IDP, Budget and PMS Alignment													
PHASE 5													
IDP Steering Committee & Rep. Forum													
Advertise for Public Comment													
IDP Steering committee meeting													
IDP Rep Forum													
Incorporate Public Comments													
Adoption by Council													
Submission of Final Draft													
	JU L	A U G	SE P	O C T	N O V	DE C	JA N	FE B	M AR	A PR	M AY	JU N	